

## Total de subsidiarias

### **Subsidiarias de Nestlé**

Nestlé S.A. (NESN-SWX)  
A/S Nestlé Norge  
Acqua Claudia S.r.l.  
Al Anhar Water Factory Co. Ltd.  
Al Manhal Water Factory Co. Ltd WLL  
Al Manhal Water Factory Co. Ltd.  
Alimoc Alimentos de Moçambique, Ltda.  
Anahita Polour Industrial Mineral Water Company  
Atrium Cooperatief U.A.  
Multicare B.V.  
Atrium Deutschland Holding GmbH  
BLUE BOTTLE COFFEE Inc.  
Handsome Coffee Roasters, LLC  
Balaban Gida Sanayi ve Ticaret Anonim Sirketi  
Belté Italiana S.p.A  
Beverage Partners Worldwide (Europe) A.G.  
Beverage Partners Worldwide S.A.  
C.P.D. Cereal Partners Deutschland GmbH & Co. OHG  
CPW Australia  
CPW Brasil Ltda.  
CPW México S. de R.L. de C.V.  
CPW Tianjin Limited  
Casa Buitoni s.r.l.  
Centre De Coordination Nestle - Coordinatiecentrum Nestle  
Centres de Recherche et Développement Nestlé S.A.S.  
Centro-Spice d.o.o.  
Cereal Associados Portugal, A.E.I.E.  
Cereal Partners (Malaysia) Sdn. Bhd.  
Cereal Partners Australia Pty Limited  
Cereal Partners Czech Republic, S.R.O.  
Cereal Partners Espana, A.E.I.E.  
Cereal Partners France SNC  
Cereal Partners Hungária Kft.  
Cereal Partners Poland Torun-Pacific Sp. Z.O.O.  
Cereal Partners U.K.  
Cereal Partners U.K. Pension Trust Limited

Total de subsidiarias

Cereal Partners Worldwide S.A.  
The Uncle Tobys Company Pty Limited  
Cerecin Inc.  
Neuera Pharmaceuticals, Inc.  
Chengdu Hsu Chi Food Co., Ltd  
Chengdu Yinlu Foods Co., Ltd  
Chocolates Garoto S.A.  
Comestibles La Rosa S.A.  
Compagnie Financière du Haut-Rhin SA  
Coralac S.A.  
Cpw S.A.  
Dairy Partners Americas Argentina S.A.  
Dairy Partners Americas Del Ecuador S.A.  
Dairy Partners Americas Manufacturing Brasil Ltda.  
Dairy Partners Americas Manufacturing Colombia S.A.  
Delta Romania S.A.  
Distribuciones Lunes S.A.  
Dongguan Andegu Plastic Packaging Material Ltd  
Dongguan Hsu Chi Food Co., Ltd.  
Dpa (Holding) Sa  
Dreyer's Grand Ice Cream Holdings, Inc.  
Edy's Grand Ice Cream Inc.  
Dreyer's Grand Ice Cream, Inc.  
Integrated Brands, Inc.  
Starbucks Ice Cream Partnership  
East Springs International N.V.  
Uzdrowisko Iwonicz S.A.  
Ecuajugos S.A.  
Entreprises Maggi S.A.  
Nestlé Holdings (U.K.) PLC  
Erikli Dagitim ve Pazarlama A.S.  
Erikli Su ve Mesrubat Sanayii ve Ticaret AS  
FRONERI Austria GmbH  
FRONERI Schöller GmbH  
Fastlog S.p.A.  
Food Specialities A/S  
Friskies France SAS

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Froneri Lux Topco S.à r.l.  
Froneri Limited  
Froneri SchÖLler Produktions Gmbh  
Fundación Purina, S.C.  
Galderma Holding AB  
Galderma R&D SNC  
Gerber Ingredients, S.A.  
Gerber Products Company Of Puerto Rico, Inc.  
Gerber Products Company, Inc.  
Kent Inc.  
Ghadeer Mineral Water Co. WLL  
Guangzhou Refrigerated Foods Limited  
Helados y Postres, S.A.  
Hjem-IS AS  
Hjem-Is Depot V/torben Meng  
Hjem-Is Europa  
Houdebine SAS  
Hsu Fu Chi International Ltd.  
Industrial Surindu S.A.  
Innéov Brasil Nutricosmeticos Ltda.  
Innéov Deutschland GmbH  
Innéov España S.A.  
Innéov France SNC  
Innéov Italia S.r.l.  
Intercona Re A.G.  
Inventages Venture Capital Investment Inc.  
Jede AB  
Jenny Craig France S.A.S.  
Jenny Craig Weight Loss Centres, Inc.  
Kaffeknappen Sverige AB  
Koine' S.p.a.  
Kotijäätelö Oy  
LLC Nestlé Ukraine  
LOTTE-Nestle (Korea) Co. Ltd.  
Laboratoires Innéov SNC  
Laboratorios Galderma S.A.  
Lactalis Nestle Chilled Dairy Co. Ltd.

Total de subsidiarias

Lactalis Nestle Frischprodukte Schweiz Ag  
Les éditions Mondo SA  
Lieberman Productions  
Life Ventures S.A.  
Longa Vida - IndUstrias LActeas, S.A.  
Los Portales S.A.  
Maggi-Unternehmungen Ag  
Malher Inc.  
Malher S.A.  
Migdanot Habait Ltd  
Mövenpick Icecream Products Ltd.  
NESTLÉ México, S.A. de C.V.  
NIMCO U.S., Inc.  
Nestle Holdings, Inc.  
NTC-Europe S.A.  
NTC-Latin America S.A.  
Nespresso Is Services Sa  
Nestec SA  
Nestec York Ltd.  
Nestle (China) Ltd.  
Nestle Beverage K.K.  
Nestle Business Services Lisbon, S.A.  
Nestle Canada Inc.  
Nestle Capital Canada Ltd.  
Nestle Cote D'Ivoire S.A. (NTLC-BRVM)  
Nestle Dairy (Thailand) Limited  
Nestle Danmark A/S  
Nestle Danmark Holding A/S  
Nestle Dongguan Limited  
Nestle Echuca Pty Limited  
Nestle Hellas S.A.  
Nestle Holdings Ltd.  
Nestle Ice Cream Polska Sp. z o.o.  
Nestle Peru S.A.  
Nestle Products (Thailand) Inc.  
Nestle Professional  
Nestle Tianjin Limited

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Nestle Trading (Thailand) Limited  
Nestle Venezuela S.A.  
Nestle Water Factory Co. Ltd.  
Nestle Waters Management & Technology SAS  
Nestle Waters Marketing & Distribution SAS  
Nestle Waters S.A.  
Aqua Spring  
Aquarel Iberica S.A.  
Dar Natury  
Eco de los Andes S.A  
La Vie Limited Liability Company  
Los Portales S.A. (Cuba)  
Nestle Waters España, S.A.U.  
Nestlé Waters Benelux S.A.  
Nestlé Waters Deutschland GmbH  
Nestlé Waters Egypt S.A.E.  
Nestlé Waters France S.A.S.  
Sanpellegrino S.p.A.  
Sources Minerales Henniez SA  
Nestle Waters Supply Centre S.A.S.  
Nestle Waters Supply Est S.A.S.  
Nestle Österreich GmbH  
Nestle' Waters Direct (italia) Srl  
Nestlé (Malaysia) Berhad (NESTLE-KLSE)  
Nestlé (Malaysia) Berhad .,Employee Benefit Trusts  
Nestlé Asean (Malaysia) Sdn. Bhd.  
Nestlé Products Sdn. Bhd.  
Petaling Jaya Dairy Sdn. Bhd.  
Nestlé (PNG) Ltd.  
Nestlé (South Africa) (Proprietary) Limited  
Nestlé (Thai) Ltd.  
Nestlé Adriatic BH d.o.o.  
Nestlé Adriatic Foods d.o.o.  
Nestlé Adriatic S d.o.o.  
Nestlé Adriatic d.o.o  
Nestlé Adriatic trgovina d.o.o.  
Nestlé Adriatik Makedonija d.o.o.e.l.

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Nestlé Argentina S.A.  
Nestlé Australia Ltd  
Nestlé Bangladesh Ltd.  
Nestlé Belgilux Nv  
Nestlé Belgium SA Fonds De Pensions  
Nestlé Bolivia S.A.  
Nestlé Brasil Ltda.  
Indústrias Alimentícias Itacolomy S.A.  
Nestlé Bulgaria A.D.  
Nestlé Cameroun S.A.  
Nestlé Capital Advisers SA  
Nestlé Capital Management Ltd.  
Nestlé Catering Services Nv  
Nestlé Central & West Africa Ltd.  
Nestlé Centroamérica, S.A.  
Nestlé Cesko s.r.o.  
Nestlé Chile S.A.  
Chocolates del Mundo S.A.  
Nestlé Waters Chile S.A.  
Nestlé Clinical Nutrition France SAS  
Nestlé Dairy Farm Guangzhou Limited  
Nestlé Ecuador S.A.  
Nestlé Egypt S.A.E.  
Caravan Marketing LLC  
Nestlé Entreprises S.A.S.  
Nestlé Equatorial African Region Limited  
Nestlé Angola Lda.  
Nestlé Congo SPRL  
Nestlé Kenya Ltd.  
Nestlé Zimbabwe (Pvt.) Ltd.  
Nestlé España S.A.  
Nestlé European Information Technology Operations (ITOC) Center S.A.  
Nestlé Finance International Ltd.  
Givaudan France Aromes  
Nestlé Finance S.A.  
Nestlé Food LLC  
Nestlé Foods (Thailand) Limited

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Nestlé Foundation  
Nestlé France M.G. S.A.S.  
Nestlé France S.A.S.  
Nestlé Grand Froid S.A.  
Soc Produits Aliment Caudry  
Nestlé Health Science S.A.  
Atrium Innovations Inc.  
Brand Direct Health, L.L.C.  
Nature's Bounty, Inc.  
Nuun & Company, Inc.  
Puritan's Pride, Inc.  
Rexall Sundown, Inc.  
Société des Produits Nestlé S.A.  
Solgar Inc.  
Vitaflo (International) Limited  
Vital Proteins LLC  
Nestlé Hong Kong Limited  
Nestlé Hulunbeir Limited  
Nestlé Hungária Kft.  
Nestlé Ice Cream Hungária Kft.  
Nestlé Ice Cream Bulgaria S.A.  
Nestlé Ice Cream Srbija d.o.o.  
Nestlé Industrial e Comercial Ltda.  
Nestlé Institute of Health Sciences S.A.  
Nestlé International Travel Retail S.A.  
Nestlé Iran Private Joint Stock Company  
Nestlé Italiana S.p.A.  
Lactalis Nestle' Prodotti Freschi Italia Srl In Forma Abbreviato Lnpf Italia Srl  
Perugina Chocolate Company  
Nestlé Japan Ltd.  
Nestle Nutrition K.K.  
Nestlé Vending K.K.  
Nestlé Korea Ltd.  
Nestlé Kuban, LLC  
Nestlé Lanka PLC (NEST.N0000-COSE)  
Nestle Lanka Ltd.,Employees Provident Fund  
Nestlé Maghreb S.A.

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Nestlé Malta Ltd.  
Nestlé Manufacturing (Thailand) Ltd.  
Nestlé Marcas Perú S.A.C.  
Nestlé Maroc S.A.  
Nestlé Middle East FZE  
Nestlé Nederland B.V.  
Nestlé Nespresso SA  
Nespresso Deutschland GmbH  
Nespresso France S.A.S.  
Nespresso Hellas S.A.  
Nespresso Israel Ltd.  
Nespresso Italiana S.p.A.  
Nespresso Korea  
Nespresso Luxembourg Sàrl  
Nespresso México, S.A. de C.V.  
Nespresso Nederland B.V.  
Nespresso Österreich GmbH & Co OHG  
Nestlé Nespresso K.K.  
S.A. Nespresso Belgique N.V.  
Nestlé Nigeria Plc (NESTLE-NGSE)  
Nestlé Nutrition R&D Centers, Inc.  
Nestlé Operational Services Worldwide S.A.  
Nestlé Pakistan Limited (NESTLE-KASE)  
Nestlé Pakistan Limited Employees Gratuity Fund  
Nestlé Pakistan Limited, Employees Provident Fund  
Nestlé Pakistan Limited, Managerial Staff Pension Fund  
Nestlé Paraguay S.A.  
Nestlé Philippines, Inc.  
Nestlé Polska S.A.  
Alima-Gerber S.A.  
Nestlé Portugal S.A.  
Nestlé Portugal SGPS, Lda  
Nestlé Product Technology Centre Lebensmittelforschung GmbH  
Nestlé Professional Food A/S  
Nestlé Professional-Vitality Beverage Solutions  
Stan's Frozen Foods, Inc.  
Nestlé Puerto Rico, Inc.

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Nestlé Purina PetCare Belgilux SPRL  
Nestlé Purina PetCare España, S.A.  
Nestlé Purina PetCare France S.A.S.  
Nestlé Purina PetCare Global Resources, Inc.  
Tailsco Limited  
Nestlé Purina PetCare Ltd  
Nestlé Purina PetCare Nederland B.V.  
Nestlé Purina PetCare Tianjin Limited  
Nestlé Purina PetCare de Colombia S.A.  
Nestlé Purina Petcare Deutschland GmbH  
Nestlé Purina S.p.a.  
Natural Pet Nutrition, Inc.  
Nestlé Qingdao Limited  
Nestlé R&D Center (Pte.) Ltd.  
Nestlé R&D Center, Inc.  
Nestlé R&D Centre Beijing Limited  
Nestlé R&D Centre India Private Limited.  
Nestlé R&D Centre Sderot, Ltd.  
Nestlé R&D Centre Shanghai Limited  
Nestlé Rossiya LLC  
Nestlé Saudi Arabia LLC  
Nestlé Servicios, S.A. de C.V.  
Nestlé Shanghai Limited  
Nestlé Shuangcheng Limited  
Nestlé Singapore (Pte) Ltd.  
Nestlé Slovensko s.r.o.  
Nestlé Sources Shanghai Limited  
Nestlé Sudeste Alimentos e Bebidas Ltda.  
Nestlé Suisse S.A.  
Nestlé Sverige Aktiebolag  
Zoégas Kaffe AB  
Nestlé Syria Ltd.  
Nestlé Sénégal  
Nestlé Taiwan Limited  
Nestlé Transportation Company  
Nestlé Treasury International S.A.  
Nestlé Trinidad and Tobago Ltd.

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Nestlé Tunisia S.A.  
Nestlé Türkiye Gıda Sanayi A.S.  
Dogan Gıda Sanayi ve Tic. A.S.  
Nestlé USA, Inc.  
Chameleon Cold Brew, LLC  
Essentia Water, LLC  
Freshly Inc.  
Friskies PetCare Company, Inc.  
Nestlé Prepared Foods Company Inc.  
Nestlé Refrigerated Food Co.  
Nestlé Brands Company  
Sweet Earth, Inc.  
Nestlé Unternehmungen Deutschland GmbH  
Nestlé Uzbekistan MChJ  
Nestlé Vietnam Ltd.  
Nestlé Wagner GmbH  
Nestlé Waters (Suisse) S.A.  
Nestlé Waters Argentina S.A.  
Nestlé Waters Brasil - Bebidas e Alimentos Ltda.  
Nestlé Waters Direct Deutschland GmbH  
Nestlé Waters Direct Netherlands B.V.  
Nestlé Waters Direct Portugal - Comércio e Distribuição de Produtos Alimentares  
Nestlé Waters Distribution Company  
Nestlé Waters Gıda ve Mesrubat Sanayi Ticaret A.Ş.  
Nestlé Waters North America Holdings, Inc.  
Nestlé Waters Supply Sud S.A.S.  
Nestlé Wco GmbH  
Nestlé Zmrzlina CR, spol. s.r.o.  
Nestlé de Colombia S.A.  
Nestlé del Uruguay S.A.  
Nestlé World Trade Corporation  
Novartis Nutrition GmbH (Austria)  
Novartis Nutrition de Venezuela S.A.  
Nutrition-Wellness Venture AG  
OJSC “Confectionery Union Rossiya”  
Osem Food Industries Ltd.  
Osem Investments Ltd.

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Asamim Gift Parcels Ltd.  
Assamim (1954) Ltd.  
Beit Hashita - Assis Food Industries Limited Partnership  
Bonjour (1986) Ltd.  
Itur Osem Ltd  
Materna Industries ,Limited Partnership  
Materna Laboratories Ltd.  
Noga Ice Cream Ltd.  
Osem UK Limited  
Osem USA Inc.  
Tivall (1993) Ltd.  
P. T. Wyeth Nutrition Indonesia  
PRJSC Volynholding  
PT. Nestlé Indonesia  
Payco Foods Corporation  
Perrier Vittel (Thailand) Ltd.  
Pfizer Nutrition Inc.  
Productos del Café S.A.  
Puljonki Oy  
Purina PetCare (Malaysia) Sdn. Bhd.  
Purina Petcare India Pvt. Ltd.  
Q-Med GmbH  
Q-Med ICT S.r.l.  
Ralston Purina Australia Pty. Ltd.  
Rowntree PLC  
SC Nestle Romania SRL  
SHAS Company for Water Services Ltd.  
SWIRL Corporation  
Saudi Food Industries Co. Ltd.  
Schöller Glaces et Desserts S.A.S.  
Seltea S.A.S.  
Servcom S.A.  
Shandong Yinlu Foods Co., Ltd  
Shanghai Fuller Foods Co. Limited  
Shanghai Nestle Drinking Water Co., Ltd.  
Shanghai Nestlé Product Services Limited  
Shanghai Totole Flavouring Food Co. Ltd.

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Shanghai Totole Food Limited  
Societe Pour L'exportation Des Produits Nestle S.A.  
Société Immobilière de Noisiel S.A.  
Société Industrielle de Transformation de Produits Agricoles S.A.S.  
Société de Bouchages Emballages Conditionnement Moderne S.A.S.  
Société des Eaux Minérales Libanaises S.A.L.  
Société pour l'Exportation des Produits Nestlé S.A. (Angola)  
Sofinol SA  
Springs Water Factory Co. Ltd.  
Suomen Nestlé Oy  
Supercoat Feeds Pty. Limited  
Supercoat Holdings Australia Ltd  
Supercoat Petcare Pty. Limited  
Suzhou Hexing Food Co., Ltd.  
Svenska Glasskiosken AB  
Svitoch Lviv Confectionery Firm Closed Joint Stock Company  
Sweet Leaf Tea Company  
Technocom LLC  
Vietnam Communications Corporation  
Technologie Biolactis Inc.  
Terrafertil  
Terrafertil S.A.  
The Haagen-Dazs Shoppe Company, Inc.  
The Proactiv Company Sarl  
The Stouffer Corporation  
The Waterman Co., Limited (Shanghai)  
Tivall CZ, S.R.O.  
Tivall Sweden A.B.  
Tradewinds Beverage Company  
UAB Nestlé Baltics  
Uncle Tobys Foods Pty. Limited  
Unilac, Inc.  
Vitality Foodservice Canada Ltd.  
Vitality Foodservice Holding Corp.  
Waggin' Train, LLC  
Wagner Tiefkühlprodukte Gmbh  
Blaue Quellen Mineral und Heilbrunnen AG

Total de subsidiarias

Engelfrost Gmbh  
Nestle Professional Gmbh  
Nestlé Globe Center Europe Gmbh  
Nestlé Healthcare Nutrition GmbH  
Nestlé Pensionskasse Vvag  
Nestlé Versorgungskasse GmbH  
Terra Canis GmbH  
WCO Kinderkost GmbH Conow  
Wamiz SAS  
Water Partners Bottling S.A.  
PT Akasha Wira International Tbk (ADES-IDX)  
Wyeth (Shanghai) Trading Company, Ltd.  
Wyeth Nutrition (Malaysia) Sdn. Bhd.  
Wyeth Nutrition (Singapore) Pte. Limited  
Wyeth Philippines, Inc.  
Xiamen Yinlu Foods Group Co., Limited  
Xiamen Yinlu Foods Co., Ltd.  
Yunnan Dashan Drinks Co., Ltd.  
Z.L. Uzdrowisko Naleczów S.A.  
erlenbacher backwaren gmbh  
四川濠吉食品（集团）有限责任公司